

**ASSOCIATION OF ACCOUNTANCY BODIES IN WEST AFRICA**

**ACCOUNTING TECHNICIANS SCHEME, WEST AFRICA**

**PART II EXAMINATIONS – SEPTEMBER 2021**

**QUANTITATIVE ANALYSIS**

**Time Allowed: 3 hours**

**SECTION A: PART I MULTIPLE-CHOICE QUESTIONS (30 Marks)**

**ATTEMPT ALL QUESTIONS**

**Write ONLY the alphabet (A, B, C, D or E) that corresponds to the correct option in each of the following questions/statements**

1. A process that ensures every element of the population has some known chance of being selected is known as
  - A. Non- random sampling
  - B. Simple random sampling
  - C. Stratified sampling
  - D. Random sampling
  - E. Systematic sampling
2. Which of the following is **NOT** an example of non- probability sampling?
  - A. Convenience sampling
  - B. Quota sampling
  - C. Cluster sampling
  - D. Haphazard sampling
  - E. Judgments sampling
3. Which of the following is **NOT** a bar chart?
  - A. Component
  - B. Simple
  - C. Percentage component
  - D. Cumulative
  - E. Multiple

4. A distribution in which the mode is greater than the median and the median is greater than the mean is referred to as a
- A Positively-skewed distribution
  - B Normal distribution
  - C Negatively-skewed distribution
  - D Continuous distribution
  - E Poisson distribution
5. Which of the following is normally used by an Accountant for making decision when series of values are summarised into a figure?
- A. Average
  - B. Table
  - C. Chart
  - D. Regression
  - E. Correlation
6. Which of the following is **NOT** a measure of partitioning?
- A. Quintile
  - B. Interquartile
  - C. Percentiles
  - D. Deciles
  - E. Quartiles
7. Which of the following is **NOT** a measure of dispersion?
- A. Standard deviation
  - B. Interquartile range
  - C. Arithmetic mean
  - D. Mean deviation
  - E. Quartile Deviation
8. The following data shows the relationship between income (x) of an Accountant and the monthly upkeep given to the wife (y) for a period of 10 months:  $\sum xy = 620$ ,  $\sum x^2 = 440$ ,  $\sum y^2 = 890$ ,  $\sum x = 64$ ,  $\sum y = 90$  .
- Calculate the Pearson's correlation coefficient .
- A. 0.9412
  - B. 0.8412
  - C. 0.4899
  - D. 0.4889

- E. 0.0016
9. A component of time series analysis that deals with a variation caused by unpredictable events such as floods, disasters, wars, etc is known as
- A. Secular variation
  - B. Cyclical variation
  - C. Seasonal variation
  - D. Irregular variation
  - E. Natural variation
10. The weighted index number that uses the arithmetic mean of the quantities or prices of the current and base time points as weighing factors is referred to
- A. Fisher's ideal index
  - B. Laspeyre's index
  - C. Paasche's index
  - D. Marshal edge-worth's index
  - E. Simple aggregate price index
11. A survey of a housing estate showed that 28% of the tenants had GoTV and 78% had Startimes TV subscriptions. The probability that a household picked at random had either a GoTV or a Startimes TV subscription is
- A 0.1584
  - B 0.1707
  - C 0.2184
  - D 0.7816
  - E 0.8416
12. The standard deviation of scores obtained by candidates who sat for Quantitative Analysis March diet of ATSWA examination was 15. If a random sample of 9 candidates gave a mean score of 47, then the calculated test statistic for testing the hypothesis:  $H_0 : \mu = 50$   $H_1 : \mu > 50$  is given as
- A.  $t = -0.6$
  - B.  $t = 0.6$
  - C.  $t = 0.65$
  - D.  $z = -0.6$
  - E.  $z = 0.6$

13. If the revenue and cost functions (both in ₦) of a small firm producing a local hand sanitizer are respectively  $C(x) = 5x + 2000$  and  $R(x) = 9x$ , where  $x$  is the quantity of the sanitizer produced and sold, then the maximum value of  $x$  for the firm to make a profit of at most ₦10,000 is
- A.  $x \leq 1,000$
  - B.  $x \leq 2,000$
  - C.  $x \leq 2,500$
  - D.  $x \leq 3,000$
  - E.  $x \leq 3,500$
14. The weekly costs ( $\cancel{\text{N}}C$ ) for AKJIL Plc were plotted against the company's production level ( $P$ ) for the last 100 weeks. If the regression line for the company is estimated to be  $C = 1,200 + 500P$ , which of the following statements is true about the weekly costs?
- A. Fixed costs are  $\cancel{\text{N}}1,200$ . Variable costs per unit are  $\cancel{\text{N}}5$
  - B. Fixed costs are  $\cancel{\text{N}}1,200$ . Variable costs per unit are  $\cancel{\text{N}}50,000$
  - C. Fixed costs are  $\cancel{\text{N}}1,200$ . Variable costs per unit are  $\cancel{\text{N}}500$
  - D. Fixed costs are  $\cancel{\text{N}}12$ . Variable costs per unit are  $\cancel{\text{N}}5$
  - E. Fixed costs are  $\cancel{\text{N}}12$ . Variable costs per unit are  $\cancel{\text{N}}500$

15. When there is a relationship between the change in the quantity demanded and the price of a good or service, the elasticity is known as
- Income elasticity of demand
  - Gross elasticity of demand
  - Consumer elasticity of demand
  - Equilibrium elasticity of demand
  - Price elasticity of demand
16. A firm has estimated that the sales function  $P(x) = 25x - 3$  and the cost function  $C(x) = 1500 + 9x^2 - 13x$ , where  $x$  is the number of items produced and sold. Determine the break-even quantity for the firm.
- 16.0
  - 15.4
  - 15.0
  - 14.8
  - 10.7
17. Find the amount which would be obtained from an interest of ₦2,000 at 6% compounded quarterly for 5 years.
- ₦2,593.71
  - ₦2,673.71
  - ₦2,683.71
  - ₦2,693.71
  - ₦2,793.71
18. The cash flows of a mini-project with the discount factors are presented in the table below:

Year	Net cash flow(₦)	Discount factor
0	(750,000)	1
1	200,000	0.833
2	450,000	0.694
3	550,000	0.579

The Net Present Value (NPV) of the project is

- ~~₦~~43,750

- B. ~~–N47,350~~
- C. ~~N43,750~~
- D. ~~N47,350~~
- E. ~~N50,000~~

19. Operations Research tools are from

- A. Computer Science
- B. Economics
- C. Engineering
- D. Mathematics
- E. Statistics

20. A tight constraint will have a shadow price of

- A Zero
- B One
- C Greater than zero
- D The value of the right hand side of the constraint
- E Less than zero

21. The objective function of Dual Linear Programming problem of the following Primal problem:

$$\text{Min. } P = 12x_1 + 26x_2$$

$$\text{Subject to: } 3x_1 + 4x_2 \geq 5, \text{ and } 2x_1 + 6x_2 \geq 6, \quad x_1, x_2 \geq 0 \text{ is}$$

- A.  $\text{Min. } Q = 5y_1 + 6y_2$
- B.  $\text{Max. } Q = 5y_1 + 6y_2$
- C.  $\text{Min. } P = 3x_1 + 4x_2$
- D.  $\text{Min. } Q = 3y_1 + 4y_2$
- E.  $\text{Min. } P = 5y_1 + 6y_2$

22. A firm's annual demand is 100,000 units. Each unit costs ~~N400~~. If the cost of placing an order is ~~N7,000~~ and the annual holding cost is 20% of the purchase price of a unit, calculate the economic order quantity

- A. 4,181.3 units
- B. 4,182.0 units
- C. 4,183.3 units

- D. 4,184.0 units  
E. 4,284.3 units
23. Given that EOQ is 250,000 units in a manufacturing industry. If the cost of placing an order is ₦8,000 with the holding cost 10% of the purchase price per unit, determine the annual demand if the cost of each unit is ₦650.
- A. 252,903,250 units  
B. 252,904,250 units  
C. 252,905,250 units  
D. 253,906,250 units  
E. 253,907,250 units
24. The formula for average stock level is given as
- A. Minimum stock level +  $\frac{1}{2}$  of Re-order level  
B. Maximum stock level +  $\frac{1}{2}$  of Re-order level  
C. Minimum stock level +  $\frac{1}{3}$  of Re-order level  
D. Maximum stock level +  $\frac{1}{3}$  of Re-order level  
E. Minimum stock level +  $\frac{1}{4}$  of Re-order level

**Use the following information to answer questions 25 and 26:**

The transportation problem of shipping commodities A, B and C to warehouses X, Y and Z is modeled with the unit costs tabulated below:

If the initial solution to the problem obtained using North-West Corner Rule (NWCR) method, is shown in the following allocation table:

Warehouses Commodities	X	Y	Z	SUPPLY
A	2 <b>10</b>	3	4	15
B	1	2	2	20

		<b>10</b>	<b>Q</b>	
<b>C</b>	4	5	4	15
			<b>R</b>	
<b>DEMAND</b>	10	15	25	

25. The value of  $q$  is

- A 25
- B 20
- C 15
- D 10
- E 5

26. The value of  $r$  is

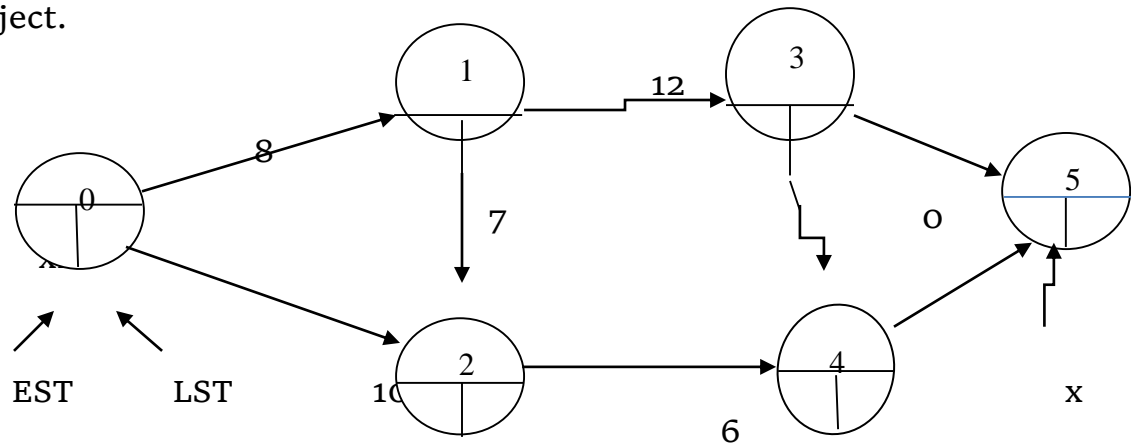
- A 5
- B 10
- C 15
- D 20
- E 25

27. The amount of time, for which a group of activities could be delayed without affecting the overall project duration, is known as

- A. Earliest time
- B. Free float
- C. Independent float
- D. Latest time
- E. Total float



28. The Activity – On – Node network diagram below indicates the Earliest Starting Time (EST) and Latest Starting Time (LST) of a small project.



What is the value of the Earliest Starting Time, x?

- A. 20  
 B. 23  
 C. 25  
 D. 33  
 E. 43
29. If the average life span of an electronic component in an Automated Teller Machine (ATM) of a bank is 2.5, then the average number of weekly replacements of 600 components is
- A. 150  
 B. 240  
 C. 850  
 D. 1040  
 E. 1200
30. A firm manufactures 4 types of one of its products. The probability distributions for demanding these types of products are as tabulated below:

Type	Probability
A	0.15
B	0.42
C	0.28
D	0.15

Use the random numbers 63 and 38 to simulate the next two demands

- A. Type C, Type D respectively
- B. Type B, Type D respectively
- C. Type D, Type C respectively
- D. Type B, Type C respectively
- E. Type C, Type B respectively

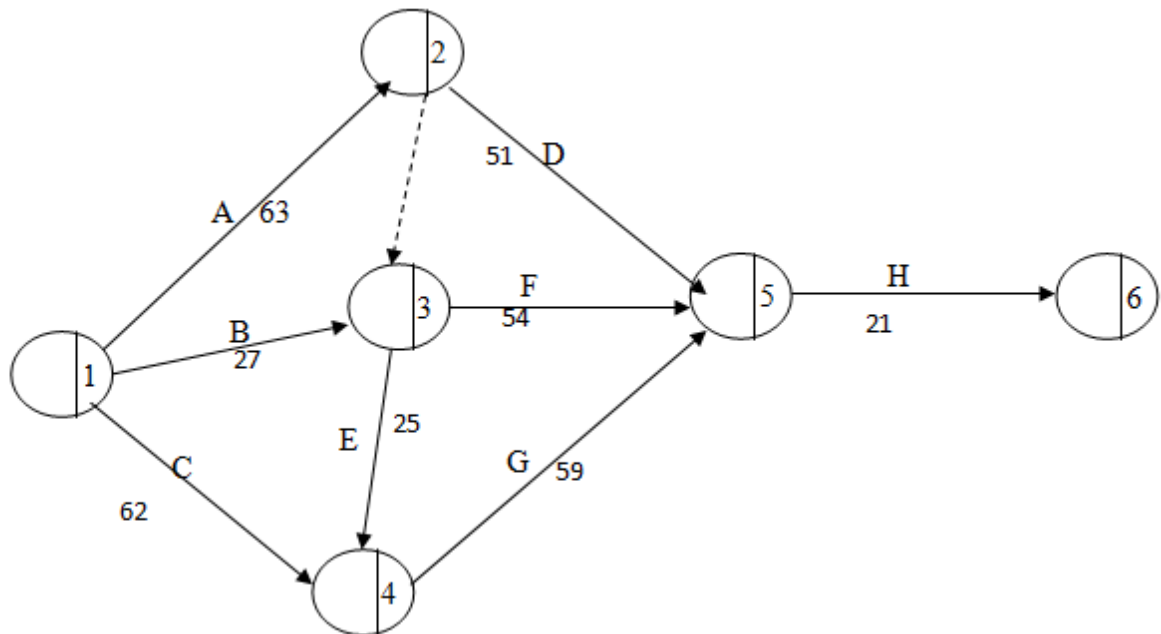
**SECTION A: PART II SHORT-ANSWER QUESTION (20 MARKS)**

**ATTEMPT ALL QUESTIONS**

**Write the correct answer that best completes each of the following questions/statements**

1. If a regression model  $y = 4.5 - 6.2x$ , then the value of regression coefficient is .....
2. If the coefficient of variation of a data set is 100% , then its mean must be equal to its.....
3. The marks obtained by the students in an Accounting examination are 12, 11, 10, 7, 8,  $U$  and 16. If the mean is estimated to be 10, then the variance is .....
4. Given that the Laspeyre price index is 112.8% and Paasche price index is 113.69%, the Fisher's price index is .....
5. The present value of ₦1.8 million at 20% simple interest rate over  $2\frac{1}{2}$  years is.....
6. The group of items in a stock at the time, during which inventory is taken is known as .....
7. For every Linear Programming (LP) problem, there is a corresponding dual form. The original LP problem is known as .....

**Use the following network diagram to answer questions 8 and 9:**



8. Find the sum of Earliest Start Times (EST) for activities F and H in weeks.
9. Calculate the Total float for Activity F in months if 30 days make a month.
10. The marks obtained by the students in an Accounting examination are 12, 11, 10, 7, 8,  $U$  and 16. If the mean is estimated to be 10, the median is .....
11. The selling price of an item produced by a company is ₦100. If the total overhead cost is ₦8,750 and the cost per unit is ₦75, then the number of units that must be produced and sold for the company to break-even is .....
12. A graphical solution to any form of equation is regarded as an .....
13. Currently, the number of methods for solving a Linear Programming problem is .....
14. The value of  $p$  in the table below is .....

Time ( $t$ )	Value of series ( $Y$ )	Trend by LSM $Y = 43 + 7t$	Seasonal variation assuming additive model
1	47		$p$
2	58		

3	62		
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15. Rejection of a null hypothesis when it is true and expected to be accepted leads to .....
16. The two main costs that increase with time in the replacement of items that wear-out gradually are ..... and .....
17. Sample is a fractional part of a population for which data can be sought and it must be a .....sample.
18. Operations Research attempts to find ..... solution to a problem.
19. An investment has a net present value of ₦15,000 when the discount rate is 10%. If at the discount rate of 12 %, its net present value is ₦6,000, then the Internal Rate of Return (IRR) of this investment is ..... %
20. A transportation problem is unbalanced if ..... is not equal to .....

**SECTION B: ATTEMPT ANY FOUR QUESTIONS****(50 MARKS)****QUESTION 1**

- a. The following table shows the weekly wages of 50 members of staff in a factory:

Wage( Leo'000)	Number of Staff
5 - 10	14
11 - 20	7
21 - 30	15
31 - 40	8
41 -- 50	6

You are required to calculate the

- i. Twentieth percentile (3½ Marks)
- ii. Eightieth percentile (2½ Marks)
- b. From the given observations below, establish the relationship among arithmetic mean, geometric mean and harmonic mean:
- 20, 18, 9, 7, 12, 16, 17, 24, 14 and 13.

(6½ Marks)

**(Total 12½ Marks)**

**QUESTION 2**

- a.

Type of cost	Value (per year)
Cost of capital	8.50%
Cost due to breakages	6.50%
Rent paid toward physical space for storage	3.50%
Premium paid to insure inventory	0.25%
Tax	1.00%

The data in the table above shows

the data collected for one item.

Compute the following:

- i. Inventory carrying rate (3 Marks)
  - ii. The annual carrying costs of an item that costs ₦20 (1½ Marks)
  - ii. The total annual carrying cost for 15 items that costs ₦20 per unit (1½ Marks)
  - iv. The total carrying cost for 15 items that cost ₦20 per unit and are held in inventory for a period of 2 years. (1½ Marks)
- b. An item has an annual demand of 5,000 units, the inventory costs are based on an annual interest rate of 20%, the purchase cost of the item is ₦10 and the ordering cost is ₦25.20 per order.

**Compute**

- i. The lot size for an item (2½ Marks)
  - iii. The cycle time, if there are 250 working days in a year (2½ Marks)
- (Total 12½ Marks)**

### QUESTION 3

- a. Determine the Quartile deviation of the hourly wage distribution of 500 workers of a manufacturing company given in the following table:

Class interval (₦'00)	Cumulative Frequency
10 - 19.9	11
20 - 29.9	35
30 - 39.9	89
40 - 49.9	239
50 - 59.9	347
60 - 69.9	425
70 - 79.9	476
80 - 89.9	496
90 - 99.9	500

(6½ Marks)

- b. The distribution of book sales (in hundreds) in a bookshop is tabulated as follows:

Class Interval	25 - 29	30 - 34	35 - 39	40 - 44	45 - 49	50 - 54	55 - 59	60 - 64
Frequency	3	5	11	9	7	7	6	7

### Calculate

- i. the mean using a coding factor of 5 with an Assumed mean of 4700  
(3<sup>1</sup>/<sub>2</sub> Marks)
  - ii. the mean deviation  
(2<sup>1</sup>/<sub>2</sub> Marks)
- (Total 12<sup>1</sup>/<sub>2</sub> Marks)**

### QUESTION 4

- a. A clothing manufacturing company produces jerseys for high school bookstores in runs of up to 200. If the manufacturer sells the jerseys at Le 85 each and the cost function for a run of  $x$  jerseys is estimated to be  

$$C(x) = 1,550 + 10x + 0.3x^2 \quad (0 \leq x \leq 200)$$

#### You are required to find:

- i. How many clothing should the manufacturer produce to make profit  
(3<sup>1</sup>/<sub>2</sub> Marks)
  - ii. The price at which the profit is maximised  
(1<sup>1</sup>/<sub>2</sub> Marks)
  - iii. The maximum profit.  
(1 Mark)
  - iv. The price at maximum profit.  
(1 Mark)
- b. The demand function for goods produced by a particular company is given by:  $p(q) = \sqrt{2,500 - q}$ , where  $q$  is the quantity of goods produced and sold and  $p$  (in Le) is the price of goods.

#### You are required to:

- i. Investigate the effect of increase in price when 2,025 of the goods are demanded  
(2<sup>1</sup>/<sub>2</sub> Marks)
- ii. Comment on your result obtained in (i) above  
(1 Mark)

- iii. Find the price that will maximise the revenue (2 Marks)  
(Total 12<sup>1</sup>/<sub>2</sub> Marks)

### QUESTION 5

- a. An organisation has three machine shops: A, B and C and it produces three products: X, Y and Z using these three machine shops. Each product involves the operation of the machine shops. The times available at the machine shops: A, B, and C are 100, 72 and 80 hours respectively. The profits of the products: X, Y and Z are ₦22, ₦6 and ₦2 per unit respectively. The following table shows the time required for each operation for unit quantity of each product:

Products	Machine shops		
	A	B	C
X	10	7	2
Y	2	3	4
Z	1	2	1

- i. Formulate the appropriate Linear Programming Problem for minimising the profits and define all symbols used. (2<sup>1</sup>/<sub>2</sub> Marks)
- ii. Set up the initial tableau based on the simplex method (7<sup>1</sup>/<sub>2</sub> Marks)
- b. Obtain the dual problem of the following:

$$\text{Maximise } Z = 40a + 240b + 200c$$

$$\text{Subject to } 2a + 3b + 4c \leq 45$$

$$a + 8b + 5c \leq 30$$

$$a, b, c \geq 0$$

(2<sup>1</sup>/<sub>2</sub> Marks)  
(Total 12<sup>1</sup>/<sub>2</sub> Marks)



## QUESTION 6

- a. A sachet water dealer has 3 depots: X, Y and Z in 3 different locations. The dealer has 5,000 bags of sachet water in depot X, 4,500 bags in depot Y and 5,500 bags in depot Z. He has an order for his products from three different major distributors:  $D_1$ ,  $D_2$  and  $D_3$ . Distributor  $D_1$  requires 5,600 bags,  $D_2$  requires 6,700 bags and  $D_3$  requires 3,700 bags. The table below shows the transportation cost per bag in Ghana cedis (GH¢) from each depot to each distributor:

Depots	Distributors		
	$D_1$	$D_2$	$D_3$
X	20	40	25
Y	30	50	40
Z	35	60	15

- i Use the Vogel's Approximation Method to determine the initial basic number of bags that can be supplied from each depot to various distributors and hence, test for feasibility. (6 Marks)
- ii Calculate the initial basic total transportation cost. ( $1\frac{1}{2}$  Marks)

- b. A businessman has 4 mini-projects to be assigned to 4 different contractors.

The table below gives the total cost (₦'million) of completing each project by the contractors based on their quotations:

Contractors	Projects			
	X	Y	Z	W
1	11	14	16	19
2	15	15	19	11
3	12	9	8	17
4	19	17	12	10

Use the reducing-cost matrix method to obtain the optimal assignment of the contractors to the projects and hence, determine the total minimum cost of the 4 projects.

(5 Marks)

**(Total 12<sup>1</sup>/<sub>2</sub> Marks)**

## FORMULAE

**Sample variance,  $s^2 = \frac{\sum (x - \bar{x})^2}{n - 1}$**

**Economic Order Quantity**

$$Q = \sqrt{\frac{2cd}{n}}$$

$$Z_{\text{cal}} = \frac{\bar{x} - \mu}{\frac{\sigma}{\sqrt{n}}}$$

**Slope of a regression equation**

$$b = \frac{n \sum xy - \sum x \sum y}{n \sum x^2 - (\sum x)^2}$$

**Elasticity of demand,  $e = \left( -\frac{p}{q} \right) \left( \frac{dq}{dp} \right)$**

**The 95% confidence interval for  $\mu$**

$$= \bar{x} \pm t_{\alpha, n-1} \frac{s}{\sqrt{n}}$$

**The trend equation,  $y = a + bt$ , where  $t = x_i - x_m$**

$$b = \frac{\sum ty}{\sum t^2} \cdot a = \bar{y} - bx_m, \quad x_m = \text{median of } x \text{ values}$$

$$\text{SARPI} = \frac{\sum \left( \frac{P_n}{P_o} \times 100 \right)}{N}$$

$$\text{SAPI} = \frac{\sum P_{ni}}{\sum P_{oi}} \times 100$$

$$t = \frac{p}{\sqrt{\frac{pq}{n}}}$$

**EOQ with stock-out**

$$Q = \sqrt{\frac{2cd}{h}} \times \sqrt{\frac{h + c_s}{c_s}}$$

$$LPI = \frac{\sum p_1 q_o}{\sum p_o q_o} \times 100$$

$$Z = \frac{p - \hat{p}}{\sqrt{\frac{\hat{p}(1 - \hat{p})}{n}}}$$

$$Q_i = L_{Q_i} + \left( \frac{\frac{iN}{4} - \sum f_{Q_i}}{f_{Q_i}} \right) c$$

$$D_i = L_{D_i} + \left( \frac{\frac{iN}{10} - \sum f_{D_i}}{f_{D_i}} \right) c$$

$$P_i = L_{P_i} + \left( \frac{\frac{iN}{100} - \sum f_{P_i}}{f_{P_i}} \right) c$$

### **Spearman's rank correlation coefficient**

$$r = 1 - \frac{6 \sum d^2}{n(n^2 - 1)}$$

### **EOQ with gradual replenishment**

$$Q = \sqrt{\frac{2cd}{h \left( 1 - \frac{d}{r} \right)}}$$

$$\text{Length of Inventory cycle} = \frac{Q}{d}$$

$$\text{Number of } productionruns = \frac{d}{Q}$$

Production cost = *Ordering cost* + *Holdering cost*

$$Mode = L_{mo} + \left( \frac{\Delta_1}{\Delta_1 + \Delta_2} \right) c$$

# SOLUTION TO QUESTIONS

## MULTIPLE CHOICE QUESTIONS

1. D
2. C
3. D
4. C
5. A
6. B
7. C
8. B
9. D
10. D
11. E
12. D
13. D
14. C
15. E
16. C
17. D
18. D
19. E
20. C
21. B

22. D

23. D

24. A

25. D

26. C

27. E

28. C

29. B

30. E

### WORKINGS (MCQ)

$$\begin{aligned} 8. \quad r &= \frac{n \sum xy - \sum x \sum y}{\sqrt{[n(\sum x^2 - (\sum x)^2)][n(\sum y^2 - (\sum y)^2)]}} = \frac{10(620) - 64(90)}{\sqrt{[10(440) - (64)^2][10(900) - (90)^2]}} \\ &= \frac{6200 - 5760}{\sqrt{[4400 - 4096][9000] - 8100}} = \frac{440}{\sqrt{[304][900]}} = \frac{440}{\sqrt{273600}} \\ &= \frac{440}{523.07} = 0.8412 \end{aligned}$$

Answer is B. 0.8412

$$\begin{aligned} 7. \quad &\text{Pr (Household has either a GoTV or a Startimes TV)} \\ &= \text{Pr (GoTV)} + \text{Pr (Startimes TV)} - \text{Pr (both GoTV and Startimes TV)} \\ &= 0.28 + 0.78 - (0.28 \times 0.78) \\ &= 1.026 - 0.2184 \\ &= 0.8416 \end{aligned}$$

The correct option is **E**

$$12. \quad \text{Since } \delta \text{ is known i.e. } \delta = 15$$

*The test statistic is*

$$Z = \frac{\bar{x} - \mu}{\frac{\delta}{\sqrt{n}}}$$

$$Z = \frac{47 - 50}{\frac{15}{\sqrt{9}}} = \frac{-3}{5}$$

$$Z = -0.6$$



13. Profit function,  $P(x) = R(x) - C(x)$

$$P(x) = 9x - (5x + 2,000)$$

$$P(x) = 4x - 2,000$$

$$\text{but } P(x) \leq 10,000$$

$$\therefore 4x - 2,000 \leq 10,000$$

$$4x \leq 10,000 + 2,000$$

$$4x \leq 12,000$$

$$x \leq \frac{12,000}{4}$$

$$x \leq 3,000$$

(D)

14. If  $C = 1,200 + 500$ , then the fixed costs are ~~N~~ 1,200 and variable costs are

~~N~~500 per unit.

C

16.  $TR = P(x) \times x = (25x - 3)x = 25x^2 - 3x$

$$TC = 1500 + 9x^2 - 13x$$

At breakeven point  $TR = TC$

$$25x^2 - 3x = 1500 + 9x^2 - 13x$$

$$25x^2 - 9x^2 - 3x + 13x + 1500 = 0$$

$$16x^2 + 10x + 1500 = 0$$

$$x = 15 \text{ or } -16$$

Since  $x$  cannot be negative,  $x = 15$  units

Break-even quantity for the firm is 15 units

$$x = 15$$

(B)

$$17. \quad P = 2000, r = 6\% = \frac{0.06}{4} = 0.015$$

$$n = 5 \times 4 = 20$$

$$A = P(1+r)^n = 2000(1+0.015)^{20} = N2693.71 \quad (D)$$

18.

$$NPV = (-750,000 \times 1) + (200,000 \times 0.833) + (450,000 \times 0.694) + (550,000 \times 0.579)$$

$$NPV = -750,000 + 166,600 + 312,300 + 318,450$$

$$NPV = N47,350 \quad (D)$$

$$22. \quad C_0 = \$7000, C_h = \frac{20}{100} \times 400 = \$80, D = 100,000$$

$$EOQ = \sqrt{\frac{2C_0D}{C_h}} = \sqrt{\frac{2 \times 7000 \times 100,000}{80}} = 4,183.3 \text{ units} = 4,184 \text{ unit} \quad (D)$$

$$23. \quad EOQ = 250,000 \quad C_0 = 8000, C_h = \frac{10}{100} \times 650 = \$65$$

$$250,000 = \sqrt{\frac{2 \times 8000 \times D}{65}}$$

$$D = \frac{250,000^2 \times 65}{16,000} = 253,906,250 \text{ units} \quad (D)$$

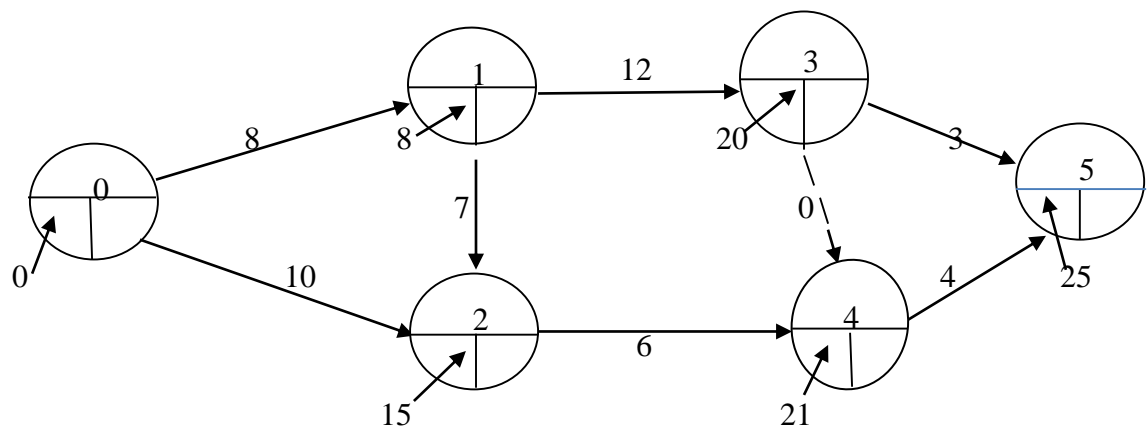
To answer questions 25 and 26, the allocation table is completed, using NWCR method, as follows:

	X			
		Y	Z	Supply
A		2	3	4
	<b>10</b>	<b>5</b>		
B	1	2	2	
		<b>10</b>	<b>2</b>	<b>10</b>
C		4	5	4
			15	
Demand	<u>10</u>	<u>15</u>	<u>25</u>	
	<u>0</u>	<u>5</u>	<u>10</u>	
		<u>0</u>	<u>5</u>	
			<u>0</u>	

25. From the allocation table, the value of  $q = 10$ . **D**

26. From the allocation table, the value of  $r = 15$ . **C**

28.



To get the EST, by using the forward pass approach

At node 0, EST = 0

At node 1, EST = 8

At node 2, EST = maximum (10, 8+7=15) = 15

At node 3, EST = 8+12 = 20

At node 4, EST = maximum (20+0=20, 15+6=21) = 21

At node 5, EST = maximum (20+3=23, 21+4=25) = 25

Therefore, the Earliest Start Time, x = 25 (C)

29.

$$\text{Averagenumber of weekly replacements} = \frac{\text{Number of component}}{\text{Averagelife span of component}}$$

$$\text{Averagenumber of weekly replacements} = \frac{600}{2.5}$$

$$\text{Averagenumber of weekly replacements} = 240 \quad (\text{B})$$

30.

Type	Probability
A	0.15
B	0.42
C	0.28
D	0.15

Random numbers (R-N) are 63, 35,

For R-N 63 is Type C

For R-N 35 is Type B (E)

## SHORT ANSWER QUESTIONS

1. -6.2
2. Standard deviation
3. 10
4. 113.24%
5. ₦ 1.2million
6. Physical stock
7. Primal Problem
8. 30weeks
9. 1 month
10. amedian = 10
11. 350
12. Estimate/Approximate solution/Approximation
13. Three methods
14.  $p = -3$
15. Type I error
16. Maintenance , repair
17. Representative sample
18. Optimum
19. 13.33 %
20. Total demand , total supply

### WORKINGS (SAQ)

$$3. \quad \text{Mean} = \frac{\sum X}{n} = 10$$

where  $n = 7$

$$\sum X = 12 + 11 + 10 + 7 + 8 + U + 16$$

$$\sum X = 64 + U$$

$$\therefore 10 = \frac{64 + U}{7}$$

$$70 = 64 + U$$

$$U = 70 - 64$$

$$U = 6$$

Using  $\text{Variance} = (S.D)^2$

$$\text{where } SD = \sqrt{\frac{\sum (x - \bar{x})^2}{n}}$$

$$\text{Variance} = \frac{\sum (x - \bar{x})^2}{n}$$

where  $n = 7$  and  $\bar{x} = 10$

$$\sum (x - \bar{x})^2 = (12 - 10)^2 + (11 - 10)^2 + (10 - 10)^2 + (7 - 10)^2 + (8 - 10)^2 + (6 - 10)^2 + (16 - 10)^2$$

$$\sum (x - \bar{x})^2 = 4 + 1 + 0 + 9 + 4 + 16 + 36$$

$$\sum (x - \bar{x})^2 = 70$$

$$\text{Variance} = \frac{70}{7}$$

$$\text{Variance} = 10$$

4.

$$Fisher's Price Index = \sqrt{Laspeyres Price Index \times Paasche Price Index}$$

$$Fisher's Price Index = \sqrt{112.8 \times 113.69} = 113.24\%$$

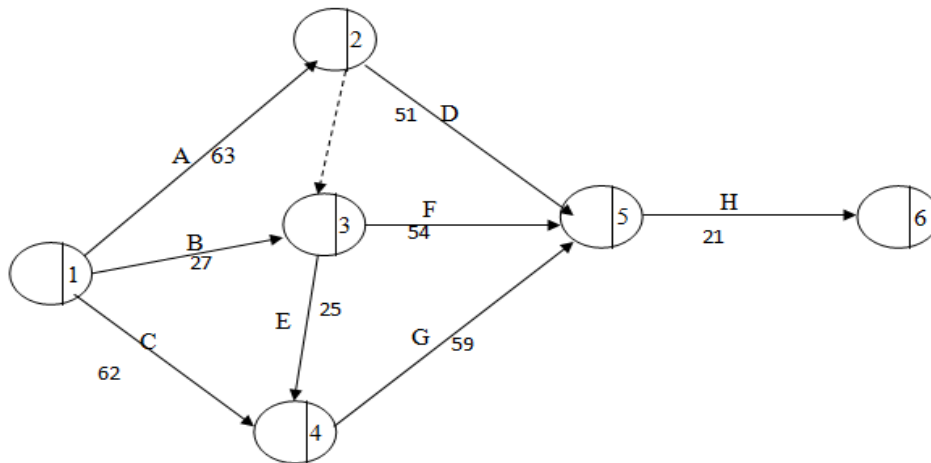
5.  $A = P(1 + rn)$

where  $A = 1.8m$ ,  $r = 20\% = 0.2$ ,  $n = 2\frac{1}{2} \text{ years} = 2.5$

$$P = \frac{A}{1 + rn} = \frac{1.8m}{1 + (0.2)(2.5)} = \frac{1.8m}{1.5} = 1.2m$$

This implies that the present value is ₦ 1.2million

8.



The sum for Earliest Starting Times for Activity F =  $0 + 63 + 0 = 63$  days

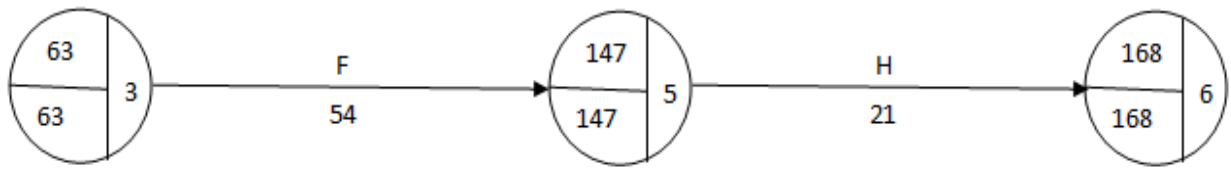
The sum for Earliest Starting Times for Activity H =  $0 + 63 + 0 + 25 + 59 = 147$  days

Sum of Earliest Start Time (EST) for activities F and H =  $63 + 147 = 210$  days = 30 weeks

Answer is : 30 weeks

9.  $\text{Total Float} = \text{Latest Finish Time (LFT)} - \text{Earliest Start Time (EST)} - \text{Duration (D)}$

$$\text{Total Float} = \text{LFT} - \text{EST} - D$$



Total Float for activity F =  $147 - 63 - 54 = 30$  days = 1 month ( since 30days make a month)

Answer is : 1 month

$$10. \quad \text{Mean} = \frac{\sum X}{n} = 10$$

where  $n = 7$

$$\sum X = 12 + 11 + 10 + 7 + 8 + U + 16$$

$$\sum X = 64 + U$$

$$\therefore 10 = \frac{64 + U}{7}$$

$$70 = 64 + U$$

$$U = 70 - 64$$

$$U = 6$$

In descending order, the data is arranged as follows: 16, 12, 11, 10, 8, 7, 6

Therefore, the median = 10

11. *Let  $x$  be the number of units to be produced and sold*

*Total Revenue Function,  $R(x) = 100x$*

*Total Cost Function,  $C(x) = 75x + 8,750$*

*For the company, to breakeven*



$$R(x) = C(x)$$

$$100x = 75x + 8,750$$

$$100x - 75x = 8,750$$

$$25x = 8,750$$

$$x = \frac{8,750}{25} = 350$$

$$14. \quad p = 47 - (43 + 7(1))$$

$$p = 47 - 50$$

$$p = -3$$

$$19. \quad \text{From the relation } IRR = a\% + \left[ \frac{NPV_A}{NPV_A - NPV_B} \times (b - a) \right] \%,$$

where  $a = 10$ ,  $NPV_A = 15,000$ ,  $NPV_B = 6,000$  and  $b = 12$ .

$$\begin{aligned} \therefore IRR &= 10\% + \left[ \frac{15,000}{15,000 - 6,000} \times (12 - 10) \right] \% \\ &= 10\% + (3.3333333333333333) \% \\ &= 13.333333333333333 \\ &\approx 13.33\% \end{aligned}$$

## QUESTION 1

a.i.

Wage	Frequency	Class boundary	Cumm.freq (cf)
5-10	14	4.5-10.5	14
11-20	7	10.5-20.5	21
21-30	15	20.5-30.5	36
31-40	8	30.5-40.5	44
41-50	6	40.5-50.5	50
	50		(1mk)

$$p_{20} = L_{p_{20}} + \left( \frac{\frac{20}{100}N - Cfb_{p_{20}}}{f_{p_{20}}} \right) C_{p_{20}}$$

$$\text{where } L_{p_{20}} = 4.5, Cfb_{p_{20}} = 0, f_{p_{20}} = 14, C_{p_{20}} = 10.5 - 4.5 = 6, \frac{20}{100} \times 50 = 10 \quad (1mk)$$

$$\begin{aligned} p_{20} &= 4.5 + \left( \frac{10 - 0}{14} \right) \times 6 \quad (1mk) \\ &= 4.5 + 4.29 \\ &= 8.79 \quad (1/2mk) \end{aligned}$$

aii.

$$p_{80} = L_{p_{80}} + \left( \frac{\frac{80}{100}N - Cfb_{p_{80}}}{f_{p_{80}}} \right) C_{p_{80}}$$

$$\text{where } L_{p_{80}} = 30.5, Cfb_{p_{80}} = 36, f_{p_{80}} = 8, C_{p_{80}} = 40.5 - 30.5 = 10, \frac{80}{100} \times 50 = 40 \quad (1mk)$$

$$\begin{aligned}
 p_{80} &= 30.5 + \left( \frac{40-36}{8} \right) \times 10 \quad (1mk) \\
 &= 30.5 + 5 \\
 &= 35.5 \quad (1/2mk)
 \end{aligned}$$

b. Arithmetic mean  $= \frac{\sum x}{n}$

$$= \frac{20+18+9+7+12+16+17+24+14+13}{10} \quad (1/2mk)$$

$$= \frac{150}{10} = 15 \quad (1/2mk)$$

Harmonic mean

$$\begin{aligned}
 HM &= \frac{n}{\sum \frac{1}{n}} = \frac{10}{0.05+0.056+0.111+0.143+0.083+0.063+0.059+0.042+0.071+0.077} \\
 &\quad (1/2mk)
 \end{aligned}$$

$$= \frac{10}{0.755} \quad (1mk)$$

$$= 13.25 \quad (1mk)$$

Geometric mean

$$GM = \sqrt[10]{(20)(18)(9)(7)(12)(16)(17)(24)(14)(13)} \quad (1/2mk)$$

$$\begin{aligned}
 &= \sqrt[10]{3233522074 \times 10^{11}} \\
 &= \left( 3233522874 \times 10^{11} \right)^{\frac{1}{10}} \quad (1mk) \\
 &= 14.16 \quad (1mk)
 \end{aligned}$$

$$\therefore HM < GM < AM \quad (1/2mk)$$

## QUESTION 2

a.

i. The carrying rate is an aggregation of:

- Cost of capital (8.50%);
- Cost of storage (3.50%);
- Cost of inventory risk (6.50%);
- Cost of inventory servicing (0.25% + 1.00%)

}  
(1½)

Therefore, the carrying rate is

$$= 8.50 + 3.50 + 6.50 + 0.25 + 1.00 \text{ (1½)} = 19.75\% \text{ per year (1)}$$

ii. The annual carrying costs of an item that cost ~~₦~~20 per unit. Which is

$$C_h = \frac{19.75}{100} \times 20 \text{ (1½)} = \text{₦}3.95 \text{ (1)}$$

The carrying cost is ~~₦~~3.95 per unit per year.

For  $C_h = ic$

Where  $C_h$  = carrying cost or hold cost

i = The inventory carrying rate

c = The unit price cost of the item.

iii. The total annual carrying cost of 15 items that cost ~~₦~~20 per unit is

$$C_h = \frac{19.75}{100} \times 20 \times 15 \text{ (1½)} = \text{₦}59.25 \text{ (1)}$$

The total carrying cost is ~~₦~~59.25 per year

iv. The total carrying cost for 15 items that cost ~~₦~~20 per unit and are held in inventory for a period of 2 years would be:

$$C_h = \frac{19.75}{100} \times 20 \times 15 \times 2 \text{ (}\frac{1}{2}\text{)} = \text{N}118.50 \text{ (1)}$$

The total carrying cost over a 2 year period is ~~N~~118.50

- b. For the time units for demand and carrying cost are the same. Other information provided are as follows:

- D is 5000 per year
  - i is 0.20
  - C is ~~N~~10 per item
  - C<sub>o</sub> is ~~N~~25.20 per order
- (1)

i. For  $Q = \sqrt{\frac{2DC_0}{ic}} = \sqrt{\frac{2 \times 5000 \times 25.20}{0.2 \times 10}} \text{ (}\frac{1}{2}\text{)} = 355 \text{ units (1)}$

The EOQ for the item is 355 unit.

ii. For cycle time =  $t$  and  $t = \frac{Q}{D} = \frac{355}{5000} \text{ (}\frac{1}{2}\text{)} = 0.071 \text{ year (}\frac{1}{2}\text{)}$

Since there are 250 days in a year, the cycle time

$$= 0.071 \text{ year} \times 250 \frac{\text{days}}{\text{year}} \text{ (}\frac{1}{2}\text{)} = 17.8 \text{ days (1)}$$

(Total  $12\frac{1}{2}$  marks)

### QUESTION 3

a.

Class interval (N)	F	CF	Class boundary
10 - 19.9	11	11	9.95 - 19.95
20 - 29.9	24	35	19.95 - 29.95
30 - 39.9	54	89	29.95 - 39.95
40 - 49.9	150	239	39.95 - 49.95
50 - 59.9	108	347	49.95 - 59.95
60 - 69.9	78	425	59.95 - 69.95
70 - 79.9	51	476	69.95 - 79.95
80 - 89.9	20	496	79.95 - 89.95
90 - 99.9	4	500	89.95 - 99.95
	500 ( $\frac{1}{2}$ mark)		( $\frac{1}{2}$ mark)

$$\text{Quartile deviation} = \frac{Q_3 - Q_1}{2} \quad \left( \frac{1}{2} \text{ mark} \right)$$

$$Q_3 = L_{Q_3} + \left( \frac{\frac{3N}{4} - \sum f_{Q_3}}{f_{Q_3}} \right) C, ,$$

$$Q_3 : \frac{3N}{4} = \frac{3 \times 500}{4} = 375, L_{Q_3} = 59.95, \sum f_{Q_3} = 347, f_{Q_3} = 78, C = 10 \quad (1 \text{ mark})$$

$$Q_3 = 59.95 + \left( \frac{375 - 347}{78} \right) 10 \quad \left( \frac{1}{2} \text{ mark} \right)$$

$$= 59.95 + 3.5897 = 63.5397 \approx \text{N}63.54 \quad \left( \frac{1}{2} \text{ mark} \right)$$

$$Q_1 = L_{Q_1} + \left( \frac{\frac{N}{4} - \sum f_{Q_1}}{f_{Q_1}} \right) C,$$

$$Q_1 : \frac{N}{4} = \frac{500}{4} = 125, L_{Q_1} = 39.95, \sum f_{Q_1} = 89, f_{Q_1} = 150, C = 10 \quad (1\text{mark})$$

$$Q_1 = 39.95 + \left( \frac{125 - 89}{150} \right) 10 \quad \left( \frac{1}{2} \text{mark} \right)$$

$$= 39.95 + 2.4 = 42.35 = \text{N}42.35 \quad \left( \frac{1}{2} \text{mark} \right)$$

$$\text{Quartile deviation} = \frac{63.54 - 42.35}{2} = \frac{21.35}{2} \quad \left( \frac{1}{2} \text{mark} \right)$$

$$= 10.595 \approx \text{N}1060.00\text{k} \quad \left( \frac{1}{2} \text{mark} \right)$$

b

C I	F	X	U	FU	$X - \bar{X}$	$ X - \bar{X} $	$F X - \bar{X} $
25-29	3	27	-4	-12	-18.36	18.36	55.08
30-34	5	32	-3	-15	-13.36	13.36	66.8
35-39	11	37	-2	-22	-8.36	8.36	91.96
40-44	9	42	-1	-9	-3.36	3.36	30.24
45-49	7	47	0	0	1.64	1.64	11.48
50-54	7	52	1	7	6.64	6.64	46.48
55-59	6	57	2	12	11.64	11.64	69.84
60-64	7	62	3	21	16.64	16.64	116.48
							(1mk)
	55	(1/2mk)		-18	(1/2mk)		488.36
	(1/2mk)			(1/2mk)			(1/2mk)

$$(i) \text{ Mean} = A + \left( \frac{\sum FU}{\sum F} \right) C \quad (1/2 \text{ mark})$$

$$= 47 + \left( \frac{-18}{55} \right) 5 \quad (1/2 \text{ mark})$$

$$= 47 - 1.6364 = 45.3636 \approx 45.36$$

Therefore, the MEAN book sales = 45.36 (1/2 mark)

$$(ii) \text{ Mean Deviation} = \frac{\sum F |X - \bar{X}|}{\sum F} = \frac{488.36}{55} = 8.879 \quad (1/2 \text{ mark})$$

Therefore, Mean Deviation  $\approx 8.88$  book sales (1/2 mark)

---

Total marks =  $(12 \frac{1}{2} \text{ marks})$



#### QUESTION 4

- a. i. Profit function = Revenue function – Cost function

i.e  $P(x) = R(x) - C(x)$

$$P(x) = 85x - (1,550 + 10x + 0.3x^2)$$

At break-even point,  $P(x) = 0$ .

$$85x - (1,550 + 10x + 0.3x^2) = 0$$

$$75x - 1,550 - 0.3x^2 = 0$$

where  $x = \frac{75 \pm \sqrt{(75)^2 - 4 \times 0.3 \times 1550}}{2 \times 0.3}$

$$x = \frac{75 \pm \sqrt{3,765}}{0.6}$$

$$x = \frac{75 \pm 61.34}{0.6}$$

$$x = 227.2 \text{ and } x = 22.8$$

But  $0 \leq x \leq 200$ ,

$$\therefore x = 22.8$$

Hence, in order to make a profit, 23 or more clothing must be produced.

- ii. At the turning point (for maximum, minimum or inflection point),

$$\frac{dP}{dx} = 0$$

$$\therefore 75 - 0.6x = 0$$

$$x = \frac{75}{0.6} = 125$$

$$\frac{d^2P}{dx^2} = -0.6 < 0$$

This shows that the profit is maximum when the quantity  $x = 125$

- iii. Maximum profit  $P(125) = 75 \times 125 - 1550 - 0.3 \times 125$

$$P(125) = 75 \times 125 - 1,550 - 0.3 \times 125$$

$$P(125) = 9,375 - 1,550 - 37.5 = 7,785$$

- iv. The price at maximum profit can be obtained from

$$p(125) = \frac{R(125)}{125} \quad \left( \frac{1}{2} \right)$$

$$p(125) = \frac{85 \times 125}{125}$$

$$p(125) = \text{Le } 85 \quad \left( \frac{1}{2} \right)$$

- b. i. Elasticity of demand is

$$\eta = \left( \frac{-p}{q} \right) \times \left( \frac{dq}{dp} \right)$$

$$\text{where } p = \sqrt{2,500 - q},$$

$$q = 2,500 - p^2$$

$$\frac{dq}{dp} = -2p \quad \left( \frac{1}{2} \right)$$

$$\therefore \eta = \left( \frac{-p}{q} \right) \times (-2 \times p) \quad \left( \frac{1}{2} \right)$$

When  $q = 2,025$ ,

$$p = \sqrt{2,500 - q}$$

$$p = \sqrt{2,500 - 2,025} \quad \left( \frac{1}{2} \right)$$

$$p = 21.79$$

$$\eta = \left( \frac{-21.79}{2,025} \right) \times (-2 \times 21.79) \quad \left( \frac{1}{2} \right)$$

$$\eta = \frac{950.24}{2,025} = 0.47 \quad \left( \frac{1}{2} \right)$$

- (ii) Since the elasticity of demand,  $\eta = 0.47 < 1$ , this shows that it is an inelastic demand and at a price of Le21.79, a 1% increase in price would decrease demand by only 0.47% .

- (iii) To maximize revenue, we solve for  $p$  when  $\eta = 1$ .

$$\therefore \eta = \left( \frac{-p}{q} \right) \times \left( \frac{dq}{dp} \right) = 1 \quad \left( \frac{1}{2} \right)$$

$$q = 2,500 - p^2$$

$$\frac{dq}{dp} = -2p$$

$$\left( \frac{-p}{2,500 - p^2} \right) \times (-2p) = 1 \quad \left( \frac{1}{2} \right)$$

$$2,500 - p^2 = 2p^2$$

$$p^2 = \frac{2,500}{3}$$

$$p = \sqrt{833.33}$$

$$p = Le28.87 \quad \left( \frac{1}{2} \right)$$

## QUESTION 5

a.

i Let  $x_1$  be number of units of product X that will be produced

Let  $x_2$  be number of units of product Y that will be produced

Let  $x_3$  be number of units of product Z that will be produced

We have to develop a linear programming formulation. The linear programming formulation of the product mix problem is:

$$\text{Maximize: } 22x_1 + 6x_2 + 2x_3 \quad (1/2)$$

$$\left. \begin{array}{l} \text{Subject to: } 10x_1 + 2x_2 + x_3 \leq 100 \\ 7x_1 + 3x_2 + 2x_3 \leq 72 \\ 2x_1 + 4x_2 + x_3 \leq 80 \\ x_1, x_2, x_3 \geq 0 \end{array} \right\} (2)$$

ii. We introduce slack variables  $S_4, S_5$  and  $S_6$  to make the inequality become equation.

Thus, the problem can be stated as

$$\text{Maximize: } 22x_1 + 6x_2 + 2x_3$$

$$\text{Subject to: } 10x_1 + 2x_2 + x_3 + S_4 = 100 \quad (1/2)$$

$$7x_1 + 3x_2 + 2x_3 + S_5 = 72 \quad (1/2)$$

$$2x_1 + 4x_2 + x_3 + S_6 = 80 \quad (1/2)$$

$$x_1, x_2, x_3, S_4, S_5, S_6 \geq 0 \quad (1/2)$$

From the above equation, the Simplex table can be obtained

	Basic	$C_1$	22	6	2	0	0	0
CB	Variables	XB	$X_1$	$X_2$	$X_3$	$S_4$	$S_5$	$S_6$
0	$S_4$	100	10	2	1	1	0	0
0	$S_5$	72	7	3	2	0	1	0
0	$S_6$	80	2	4	1	0	0	1
	$Z_j - C_j$		- 22	- 6	- 2	0	0	0

(5 ½ marks)

(-½ e.e)

- b. Let the dual variables be  $x_1, x_2$ ; then the dual problem is

Minimize  $Z = 45x_1 + 30x_2$  (½)

Subject to:  $2x_1 + x_2 \geq 40$  (½)

$3x_1 + 8x_2 \geq 240$  (½)

$4x_1 + 5x_2 \geq 200$  (½)

$x_1, x_2 \geq 0$  (½)

(12 ½ marks)

## QUESTION 6

a. i. Steps in constructing the tableau by Vogel's Approximation Method:

- Calculate the penalty for each row & column which is the difference between the two least costs in the row & column
- Chosen the row/column with the highest penalty and allocate maximum possible to the least cost in the row/column chose
- Ignore the row/column in 2<sup>nd</sup> bullet and repeat until all allocations are satisfied

(Source/origin) Depots	(Destination) Distributors			(Availability) Supply	Row penalty
	M <sub>1</sub>	M <sub>2</sub>	M <sub>3</sub>		
X	20 2,800	40 2,200	25 –	<del>5,000</del> 2,200 0	5,20,20
Y	30 –	50 4,500	40 –	<del>4,500</del> 0	10,20,20
Z	35 1,800	60 –	15 3,700	<del>5,500</del> 1,800 0	20,25,-
Demand	<del>4,600</del> 2,800 0	<del>6,700</del> 4,500 0	<del>3,700</del> 0	15,000	
Column Penalty	10,10,10	10,10,10	10,-, -		

(5 marks)

Number of rows, n = 3, Number of columns, m = 3

Test for feasibility using  $n + m - 1 =$  filled cells

$$n + m - 1 = 2 + 3 - 1 = 5$$

Since the number of filled cells = 5 = n + m – 1, therefore, the solution by Vogel's Approximation Method is feasible (1 mark)

ii. Initial basic total transportation cost =  $(2,800 \times 20) + (2,200 \times 40) +$   
 $(4,500 \times 50) + (1,800 \times 35) +$   
 $(3,700 \times 15)$  ( $\frac{1}{2}$  mark)

$$= 56,000 + 88,000 + 225,000 + 63,000$$

$$+ 55,500$$
 ( $\frac{1}{2}$  mark)
$$= \text{GH}\text{C}487,500$$
 ( $\frac{1}{2}$  mark)

(7  $\frac{1}{2}$  marks)

b.

Contractors	Projects			
	X	Y	Z	W
1	11	14	16	19
2	15	15	19	11
3	12	9	8	17
4	19	17	12	10

Step (i): Subtract row minima i.e. subtract the smallest entry in each row from each entry in that row

Contractors	Projects			
	X	Y	Z	W
1	0	3	5	8
2	4	4	8	0
3	4	1	0	9
4	9	7	2	0

( $\frac{1}{2}$  mark)

Step (ii): Subtract column minima i.e. subtract the smallest entry in each column from each entry in that column

Contractors	Projects				
	X	Y	Z	W	
1	0	2	5	8	
2	4	3	8	0	
3	4	0	0	9	$(\frac{1}{2} \text{ mark})$
4	9	6	2	0	

Step (iii): Cover all zeros with the minimum number of lines

Contractors	Projects				
	X	Y	Z	W	
1	0	2	5	8	$(\frac{1}{2} \text{ mark})$
2	4	3	8	0	
3	4	0	0	9	
4	9	6	2	0	

Since the number of lines is not equal to number of rows/columns

Step (iv): Create additional zero by subtracting the smallest element that isn't covered by a line from all the uncovered elements and add it to any element that is covered twice

	Contractors	Projects			
		X	Y	Z	W
$(1 \text{ mark})$	0	0	2	5	8
	1	4	3	8	0
	0	6	0	0	11
	4	9	6	2	0

Since the number of lines = number of rows/columns

This implies that optimal assignment can be made:

Assign project X to contractor 1  $(\frac{1}{2} \text{ mark})$



Assign project Y to contractor 3  $(\frac{1}{2} \text{ mark})$

Assign project Z to contractor 4  $(\frac{1}{2} \text{ mark})$

Assign project W to contractor 2  $(\frac{1}{2} \text{ mark})$

Total cost of the 4 projects =

Project X to contractor 1 will cost ~~N~~11million

Project Y to contractor 3 will cost ~~N~~9million

Project Z to contractor 4 will cost ~~N~~12million

Project W to contractor 2 will cost ~~N~~11million

Total = ~~N~~43million  $(\frac{1}{2} \text{ mark})$

$(5 \text{ marks})$

$(\text{Total } 12\frac{1}{2} \text{ marks})$